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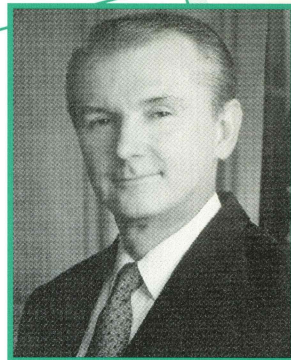
2002

Missouri National Guard

*Office of the Adjutant General
2002 Annual Report*



STATE OF MISSOURI
OFFICE OF THE ADJUTANT GENERAL
JEFFERSON CITY



Governor Bob Holden

Dear Governor Holden:

On behalf of the many dedicated soldiers, airmen, and employees of the Missouri National Guard, it is my distinct honor and privilege to present you with our 2002 Annual Report.

I could not be more proud of the more than 10,000 patriotic men and women who serve our state and nation in the Missouri Guard. In the last year, your Guard has responded to every call to duty. In response to your calls as Commander-in-Chief, more than 1,000 Guard men and women have answered those calls to perform homeland defense missions. We have mobilized and deployed more than 1,000 members of our Army and Air Guard to answer our President's call to fight our nation's war on terrorism. Your Guard has proven itself to be both an effective homeland defense and national defense instrument.

Living and working in our communities, Guard soldiers and airmen represent a significant economic resource to our state and local communities. The Missouri Guard injected nearly 700 million dollars into Missouri's economy during the fiscal years of 2000 and 2001. This represents a huge contribution to stimulating Missouri's private economy and contributing to state and local governmental revenue sources.

For over 366 years much has been expected of America's Minutemen. As more is expected from our Guard in the future, I have full confidence that Missouri's patriotic and dedicated Guard members will competently and proudly answer all calls to duty.

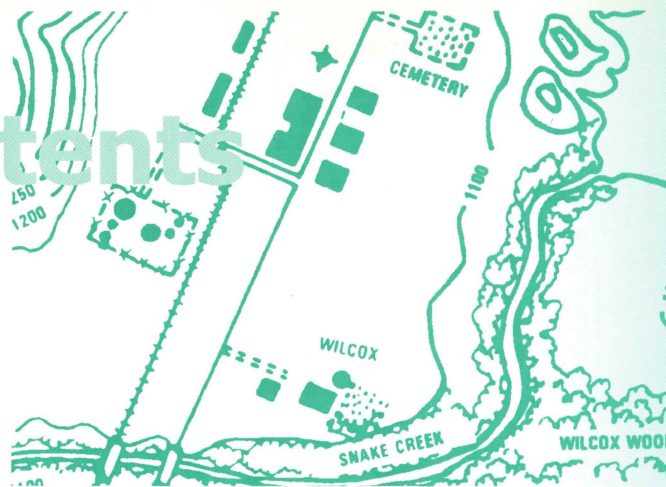
Sincerely,

Dennis Shull
Brigadier General (MO), MOARNG
The Adjutant General



BG Dennis Shull

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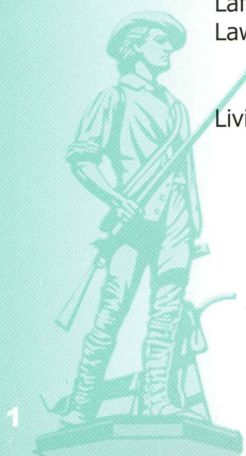
Produced by:
Missouri National Guard Public Affairs Office
For more information call (573)638-9846
or visit us on the web at www.moguard.com



Financial Information Fiscal Year 2001 Missouri National Guard

COUNTY	CITY	TOTAL
Adair	Kirksville	\$504,530
Audrain	Mexico	\$839,675
Barry	Monett	\$778,689
Barton	Lamar	\$726,116
Boone	Columbia	\$1,700,910
Buchanan	St. Joseph (ANG)	\$57,740,911
	St. Joseph (ARNG)	\$2,305,041
	Buchanan total	\$60,045,952
Butler	Poplar Bluff	\$2,605,674
Callaway	Fulton	\$1,169,836
Cape Girardeau	Cape Girardeau	\$3,897,646
	Jackson	\$374,262
	Cape Girardeau total	\$4,271,908
Carroll	Carrollton	\$327,964
Cass	Harrisonville	\$1,003,212
Cole	Centertown	\$1,738,616
	Jefferson City	\$60,874,876
	Cole total	\$62,613,492
Cooper	Boonville	\$462,423
Dent	Salem	\$556,298
Dunklin	Bernie	\$250,155
	Kennett	\$738,857
	Dunklin total	\$989,012
Franklin	St. Clair	\$1,419,136
Gentry	Albany	\$727,370
Greene	Springfield	\$55,733,253
Grundy	Trenton	\$680,061
Henry	Clinton	\$253,374
Howell	West Plains	\$479,117
Jackson	Independence	\$1,114,056
	Kansas City	\$6,973,678
	Raytown	\$562,593
	Jackson total	\$8,650,327
Jasper	Carthage	\$366,279
	Joplin	\$1,898,440
	Jasper total	\$2,264,719
Jefferson	Desoto	\$376,188
	Festus	\$1,451,084
	Jefferson total	\$1,827,272
Johnson	Warrensburg	\$1,523,201
	Whiteman AFB	\$5,591,775
	Johnson total	\$7,114,976
Laclede	Lebanon	\$1,061,325
Lafayette	Lexington	\$2,502,280
Lawrence	Aurora	\$1,236,703
	Pierce City	\$557,879
	Lawrence total	\$1,794,582
Livingston	Chillicothe	\$861,832

COUNTY	CITY	TOTAL
Macon	Macon	\$1,020,540
Madison	Fredricktown	\$174,515
Marion	Hannibal	\$705,797
McDonald	Anderson	\$501,124
Mississippi	Charleston	\$169,728
New Madrid	Portageville	\$745,729
Newton	Camp Crowder	\$1,016,796
	Neosho	\$759,819
	Newton TOTAL	\$1,776,615
Nodaway	Maryville	\$4,694,622
Pemiscot	Caruthersville	\$300,670
Perry	Perryville	\$724,028
Pettis	Sedalia	\$5,046,743
Phelps	Rolla	\$1,032,640
Pulaski	Ft. Wood	\$6,887,255
Randolph	Moberly	\$3,511,824
Ray	Richmond	\$289,650
Ripley	Doniphan	\$389,978
Saline	Marshall	\$997,935
Scott	Sikeston	\$754,389
St. Charles	St. Peters	\$41,515
St. Francois	Farmington	\$771,373
St. Louis	Chesterfield	\$169,724
	Jfn Brks (ARNG)	\$4,468,286
	Jfn Brks (ANG)	\$183,392
	Kirkwood	\$457,461
	Lambert ANG	\$84,877,699
	Lambert ARNG	\$1,072,127
	St. Louis total	\$91,228,689
Stoddard	Dexter	\$706,787
Vernon	Camp Clark	\$3,686,011
	Nevada	\$809,198
	Vernon total	\$4,495,209
Warren	Warrenton	\$1,492,968
Total:		
Missouri National Guard		\$352,425,638



Financial Information Fiscal Year 2000

Missouri National Guard

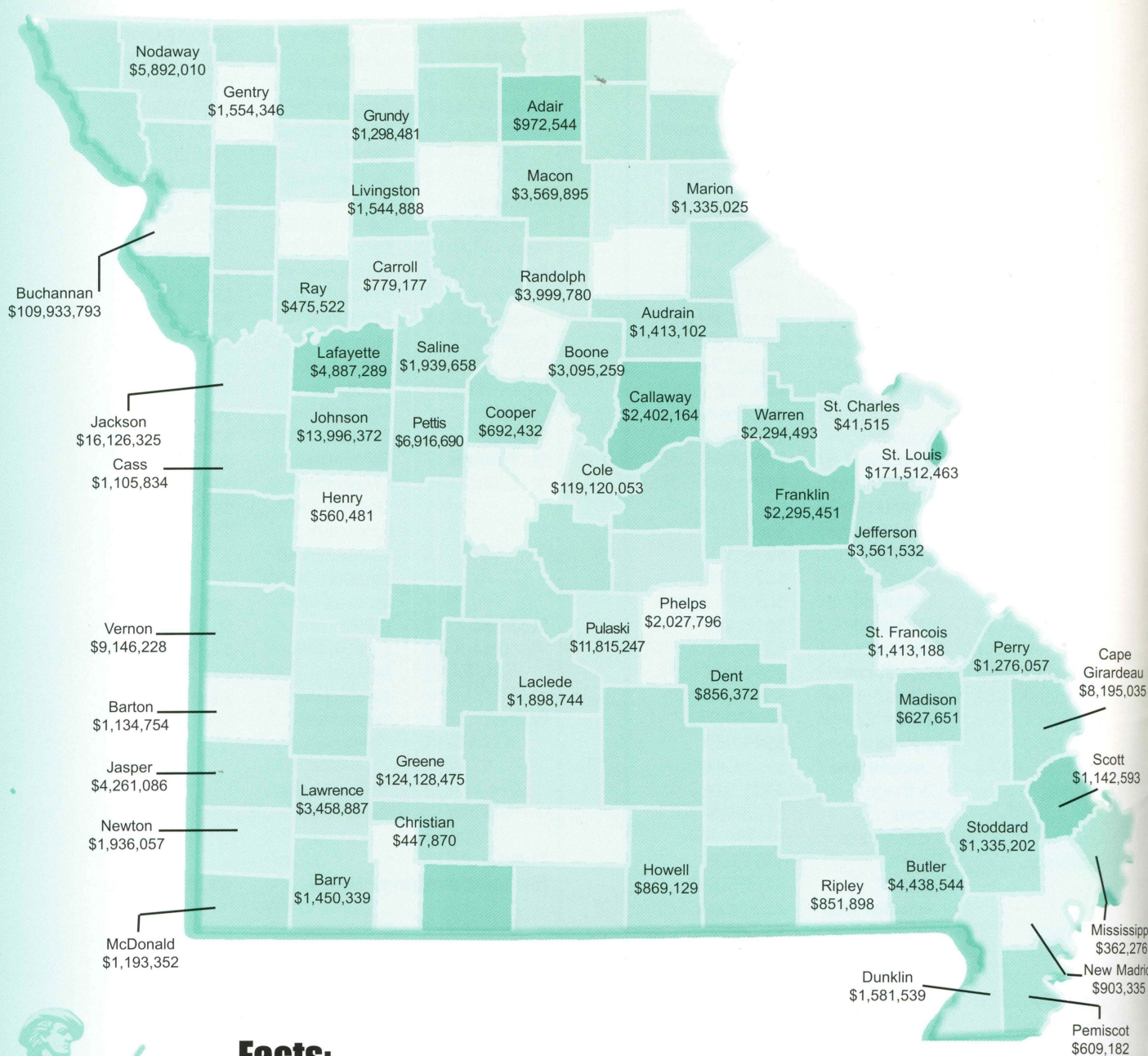
COUNTY	CITY	TOTAL
Adair	Kirksville	\$468,014
Audrain	Mexico	\$573,427
Barry	Monett	\$671,650
Barton	Lamar	\$408,638
Boone	Columbia	\$1,394,349
Buchanan	St. Jos. (ANG)	\$48,041,685
	St. Jos. (ARNG)	\$1,846,126
	Buchanan total	\$49,887,811
Butler	Poplar Bluff	\$1,832,870
Callaway	Fulton	\$1,232,328
Cape Girardeau	Cape Girardeau	\$3,594,807
	Jackson	\$328,320
	Cape Girardeau total	\$3,923,127
Carroll	Carrollton	\$451,213
Cass	Harrisonville	\$1,105,834
Christian	Ozark	\$447,870
Cole	Centertown	\$1,303,749
	Jefferson City	\$55,192,812
	Cole total	\$56,496,561
Cooper	Boonville	\$230,009
Dent	Salem	\$300,074
Dunklin	Bernie	\$166,519
	Kennett	\$426,008
	Dunklin total	\$592,527
Franklin	St. Clair	\$876,315
Gentry	Albany	\$826,976
Greene	Springfield	\$68,395,219
Grundy	Trenton	\$618,420
Henry	Clinton	\$307,107
Howell	West Plains	\$390,012
Jackson	Independence	\$596,456
	Kansas City	\$6,329,973
	Raytown	\$549,569
	Jackson total	\$7,475,998
Jasper	Carthage	\$401,524
	Joplin	\$1,594,843
	Jasper total	\$1,996,367
Jefferson	Desoto	\$354,628
	Festus	\$1,379,632
	Jefferson total	\$1,734,260
Johnson	Warrensburg	\$1,364,233
	Whiteman AFB	\$5,517,163
	Johnson total	\$6,881,396
Laclede	Lebanon	\$837,149
Lafayette	Lexington	\$2,385,009
Lawrence	Aurora	\$1,305,624
	Pierce City	\$358,671
	Lawrence total	\$1,664,295
Livingston	Chillicothe	\$683,056

COUNTY	CITY	TOTAL
Macon	Macon	\$2,549,355
Madison	Fredricktown	\$453,136
Marion	Hannibal	\$629,161
McDonald	Anderson	\$692,228
Mississippi	Charleston	\$192,548
New Madrid	Portageville	\$157,606
Newton	Camp Crowder	\$1,519,744
	Neosho	\$416,313
	Newton total	\$1,936,057
Nodaway	Maryville	\$1,197,388
Pemiscot	Caruthersville	\$308,512
Perry	Perryville	\$552,029
Pettis	Sedalia	\$1,869,947
Phelps	Rolla	\$995,156
Pulaski	Ft. Wood	\$4,927,992
Randolph	Moberly	\$487,956
Ray	Richmond	\$185,872
Ripley	Doniphan	\$461,920
Saline	Marshall	\$941,723
Scott	Sikeston	\$388,204
St. Francois	Farmington	\$641,815
St. Louis	Chesterfield	\$78,042
	Jfn Brks (ARNG)	\$4,248,244
	Kirkwood	\$30,120
	Lambert ANG	\$74,722,948
	Lambert ARNG	\$1,204,420
	St. Louis total	\$80,283,774
Stoddard	Dexter	\$628,415
Vernon	Camp Clark	\$2,927,593
	Nevada	\$1,723,426
	Vernon total	\$4,651,019
Warren	Warrenton	\$801,525
Total:		
Missouri National Guard		\$321,021,219



Local Soldiers Guard Expenditures by County In Missouri

Local Revenue



Facts:

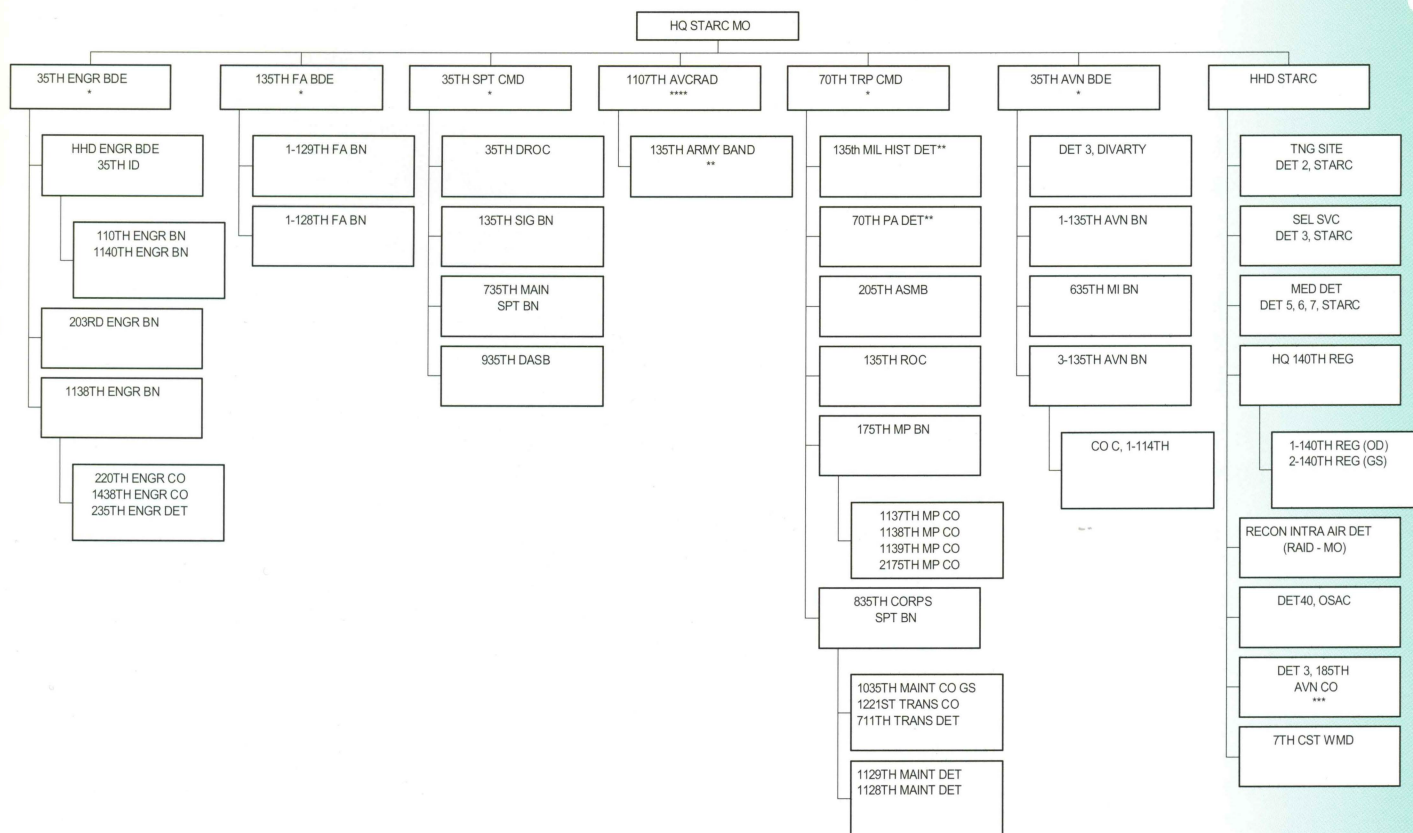
Missouri National Guard Soldiers and Airmen are represented in all 114 Counties as well as the City of St. Louis.

In 2000 & 2001, the Missouri Army and Air National Guard contributed \$673,446,857 to the Missouri economy.



Missouri Army National Guard

MOARNG ORGANIZATIONAL CHART



Missouri Air National Guard

ORGANIZATIONAL CHART



*Proposed Unit Currently Being Staffed



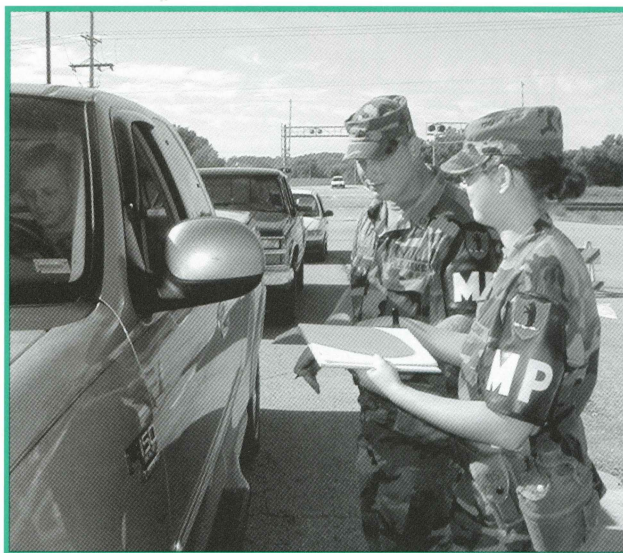
Dual Mission Serving Missouri and The United States

The Missouri National Guard has a long and proud history of serving the state and nation. The Missouri Guard has approximately 11,000 citizen-soldiers, in the Army and Air Guard, who stand ready to meet this dual mission.

First, our state mission is to support the governor by providing trained personnel and unit equipment capable of deploying to protect life and property, and to maintain peace, order and public safety.

Second, the Missouri National Guard's federal mission calls for the support of the U.S. national military objectives by providing trained and equipped troops for federal mobilization.

The Missouri Guard has been called to duty on behalf of both of these missions in recent years. Since September 11, 2001, more than 1,500 Missouri National Guard soldiers and airmen have served on active duty in support of Operation Enduring Freedom and Operation Noble Eagle.



Missouri Guard military police helped augment security at the Ike Skelton Training Site in Jefferson City following terrorist attacks last year.



Missouri Air National Guard F-15 prepare for refueling operation.

"... Thank you for accepting the call of democracy. Thank you for representing what is right and best about America. Thank you for assuming the responsibility to protect , defend and preserve the most precious of gifts -- American freedom."

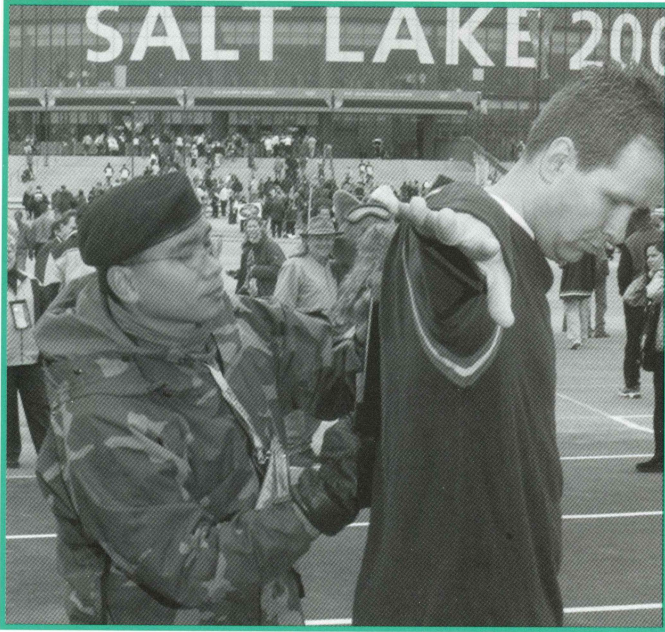
Gov. Bob Holden
1139th MP departure ceremony



Service

Defending Liberty at Home

Homeland Defense



Guardsman provides security check at Winter Olympics.



Following terrorist attack, security tightens at Air Guard base for F-15s in St. Louis.



Missouri Guard soldier stands watch at St. Louis Arch during Fair St. Louis, July 4, 2002.

In the aftermath of the September 11th, 2001 attack on the United States, the Missouri National Guard has been an active deterrent to terrorist activity in Missouri and across the nation.

Approximately 300 Missouri National Guard soldiers participated in the heightened airport security mission at eight airport locations throughout the state. This all-volunteer force helped augment existing airport police, as well as comfort the traveling public relative to the safety of air travel.

Additionally, the Missouri National Guard sent over 300 soldiers from the 110th Engineer Battalion, 1140th Engineer Battalion, and the 935th Aviation Support Battalion to support security efforts at the 2002 Winter Olympics in Utah from Jan. 25 to Feb. 25.

The Missouri Air National Guard was also put on alert, with St. Louis' 131st Fighter Wing fielding alert aircraft and conducting combat air patrols over the state.



Funeral Honors Detail Salutes Service

Respect

In 1999, Missouri became one of the first states in the nation to provide military funeral honors for every honorably discharged veteran of the Armed Forces. In September 2002, the Funeral Honors program completed its 20,000th funeral services for Missouri veterans, providing these veterans a final tribute on behalf of a grateful nation for their service.

Now new legislation allows the program to compensate participating veterans' organizations such as American Legion, Veterans of Foreign Wars and Marine Corps League at the rate of \$100 per veteran's service to assist the organization.

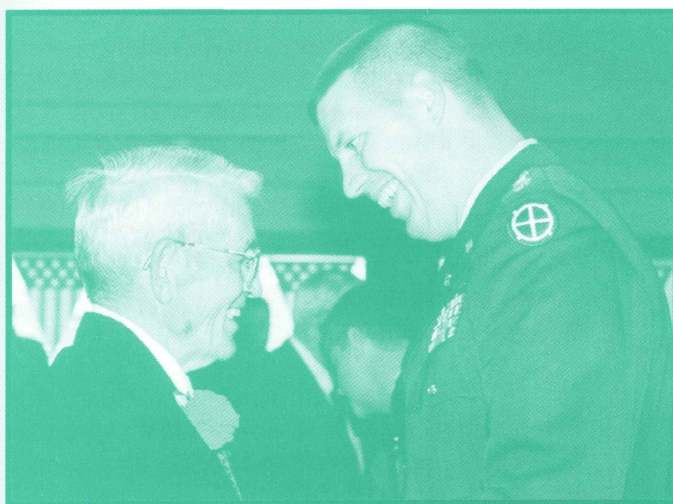
4,736 services were provided in Fiscal Year 2000. 6,393 services were provided during Fiscal Year 2001. 7,444 services were performed in Fiscal Year 2002.



Guardsman presents a U.S. flag to next of kin to honor a Missouri veteran. Since Funeral Honors program inception in 1999, more than 20,000 services have been provided for Missouri veterans.

World War II Award Program

Honor



A World War II veteran accepts his medal commemorating his service at a ceremony in Warrensburg.

The State of Missouri, and Missouri National Guard have partnered to honor soldiers of the "greatest generation". Governor Holden provided funding for an initiative of Governor Carnahan and the Missouri General Assembly which established a tribute to soldiers who served during World War II.

Missouri's estimated 123,000 living World War II veterans are eligible to receive a medal, medallion and certificate of appreciation from the state. In addition, D-Day survivors are also eligible to receive a special Jubilee Medal.

World War II was the greatest war in history in terms of human and material resources. Across the globe, 61 nations and 1.7 billion people were involved. Of that number, 110 million persons were mobilized for military service, including 16 million from the United States, of which 483,000 were Missourians.

Since the program's inception, more than 38,000 veterans have applied for the award. To qualify, awardees must have served in the U.S. military between Dec. 7, 1941 and Sept. 30, 1945. This year legislation passed to extend the program until July 2003.



Opportunity

Show-Me Challenge at-Risk Youth Program



Show-Me Challenge program teaches citizenship, fitness and life coping skills.

The National Guard Show-Me Challenge Program, located at Camp Clark in Nevada is a military style resident and post resident program that helps at-risk teens get their lives back on track.

The program is free to 16 to 18-year-old teens who have not finished high school, can pass an entrance drug screening and who have not had significant difficulties with the law enforcement community. The program stresses structure, discipline and academic achievement. The resident phase is 22 weeks followed by a 12-month post resident mentoring phase.

Two resident classes are conducted each year, one starting in mid July and one in mid January. Established in Missouri in July 1998, the program graduated Class No. 8 in June 2002. To date, more than 730 young men and women have successfully completed the program.



Graduation gives a sense of accomplishment.

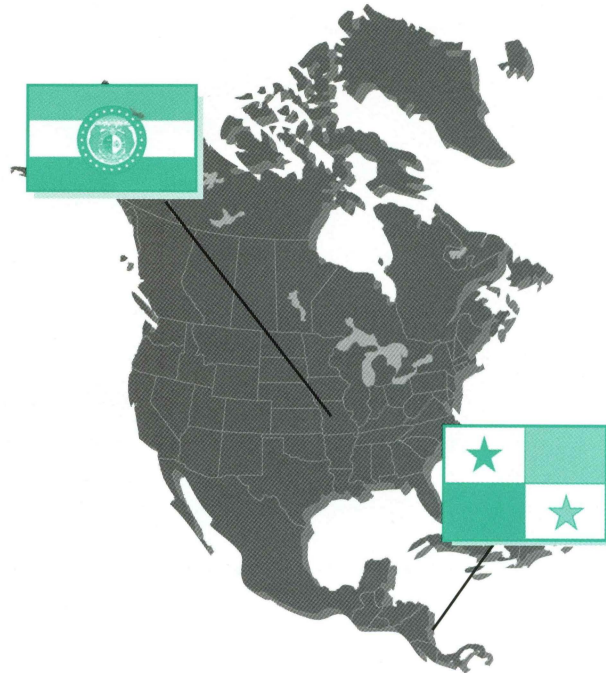


State Partnership Program - Panama

The State Partnership Program (SPP) links the National Guard of 33 states, two territories and the District of Columbia with 34 countries worldwide, providing support to strengthen democracies and improve regional stability around the world.

The primary focus of Missouri's SPP is the exchange of information and ideas via small group visits to the Republic of Panama and bringing Panamanians to Missouri. Specifically, during the 2001-2002 fiscal year, emphasis has been on aviation and surface maintenance and logistics.

The program is key to the development of productive relationships with neighbors within our hemisphere and the reinforcement of democratic principles.



Distance Learning - Information Management

With armories located throughout the state, communicating effectively can be a major challenge for the Missouri Guard. With the use of modern technology the space between units can virtually disappear.

The University of Missouri and the Missouri National Guard jointly sponsor distance learning facilities via the internet. Plans have been developed to connect 33 armories to the network of more than 400 facilities across the country.



Guard members benefit from Distant Learning and Video Teleconferencing unit that provides college courses and other specialized training and communication. Other state agencies have also utilized this new feature at the Missouri National Guard.



Partnership

7th Civil Support Team - Modern Minutemen



The 7th Civil Support Team (Weapons of Mass Destruction), also known as 7th CST, is a federally-funded Missouri National Guard unit established under Presidential Decision Directive. The 7th CST, stationed at Fort Leonard Wood, was one of the first 10 CST teams activated in 1999. The 7th CST was officially certified for deployment on August 14, 2001. Originally designated "RAID" for Rapid Assessment and Initial Detection, the teams were renamed to emphasize their supporting role to civil authorities.

The CST organization was designed to augment local and regional terrorism response capabilities in events known or suspected to involve Weapons of Mass Destruction. WMD events are incidents involving hostile use of chemical, biological, or radiological agents. The team can be enroute within three hours to support civil authorities in the event or suspicion of a WMD attack.

Specifically, CST teams assess, advise and assist local responders. The team integrates with the Incident Command System (ICS) in support of local authorities.

The 7th CST is formed from 26 dedicated Missouri National Guard men and women, from both the Army and Air side. Unit members are on call 24 hours a day, seven days a week prepared to respond to a WMD event. Each unit member must attend over 800 hours of specialized training.



Civil Support Team commander briefs Gov. Holden during demonstration of team's ability to survey chemical spills and assist local first responders.



Health Safety

Eliminating Drug Supply and Demand

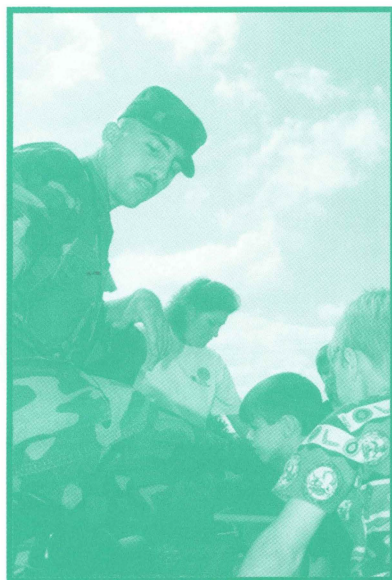


Guardsman helps state agencies with marijuana eradication program.

The Missouri National Guard's Counterdrug Program is part of a coalition of local law enforcement, government and community agencies involved in a multi-front battle against drugs and drug related violence. The program focuses on both reduction of drug sources and reduction of drug demand through education.

Missouri has a history and present day infrastructure that lends itself to drug production and trafficking. With a history of industrial hemp production, widespread agricultural use of anhydrous ammonia -- a precursor of methamphetamine, abundant woodlands well suited to hiding illegal drug activities. Missouri is a high-risk state for drug production. Distribution is facilitated by Missouri's highways system -- the 7th largest in the nation.

As a partner in the drug supply and demand reduction efforts, the Missouri National Guard brings \$2.2 million in resources for eradication efforts, educational programs, and hands on strategies to reach Missouri's at-risk youth.



Missouri Guard's Counterdrug's Drug Demand Reduction Program coordinators work with local schools and communities to educate young students on dangers of drugs. In Fiscal Year 2002, these community programs reached an audience of 73,411 persons in the state.



Neighbors

Environmental Stewardship -- Better Training, Better Management

The mission of the Environmental Office is to support military readiness and ensure Guard compliance with all applicable laws, while protecting human health, natural and cultural resources.

Approximately 200 people are trained annually in areas including compliance with environmental regulations, how to conduct internal environmental audits and how to correct and prevent issues identified during internal environmental inspections. In addition, the environmental program assists units and leaders through providing on-the-spot training where needed to train personnel and assist them in correcting problems on the spot.

The environmental office also factors cultural resources into planning. To this end, the office contracted with the University of Missouri - St. Louis (UMSL) to produce a historical review of Jefferson Barracks and to update the National Register of Historical Places nomination. UMSL also completed a historical survey of 12 pre-1950 armories for the Missouri National Guard. The survey will be used to prioritize our efforts to protect the most significant historical aspects of the facilities.

The environmental office also participates in outreach activities that highlight a spirit of environmental awareness, including the Adopt A Highway program and National Public Lands Day.



Missouri Guard Environmental office works with Missouri Conservation Department to manage grasslands on its training sites throughout the state.



Missouri National Guard participates in Earth Day at state Capitol annually to help promote environmental awareness.



Family Readiness Program - Those That Stay Behind

The Family Readiness Program endeavors to prepare families to manage the demands and challenges of military life. The program provides assistance resources, and support to families before, during and after times of mobilization, local and national emergencies, disasters, deployments and separations.

With deployments of National Guard units on the rise due to new homeland security missions, military benefit information as well as community support systems are more than just helpful, they're critical.



Family Support Program keeps families informed of benefits and services.

Diversity - Strength Through Difference

The Missouri National Guard values diversity. To ensure that leaders and soldiers are trained to recognize and be sensitive to diverse cultures and viewpoints, the Missouri Guard sponsored training for 700 officers and supervisory non-commissioned officers led by internationally recognized diversity training expert Dr. Samuel Betances.

The Missouri National Guard also maintains an Equal Opportunity Office at Headquarters STARC to continually evaluate the Guard's EO progress and make recommendations on training and implementation of EO policy. As a result of EO efforts, Guard minority membership increased over 60% between 1998 and 2000, and continues to improve.



Leading diversity trainer Dr. Betances conducted diversity seminars through the state for more than 700 Missouri Guard soldiers and airmen.

Headquarters State Area Command (STARC)

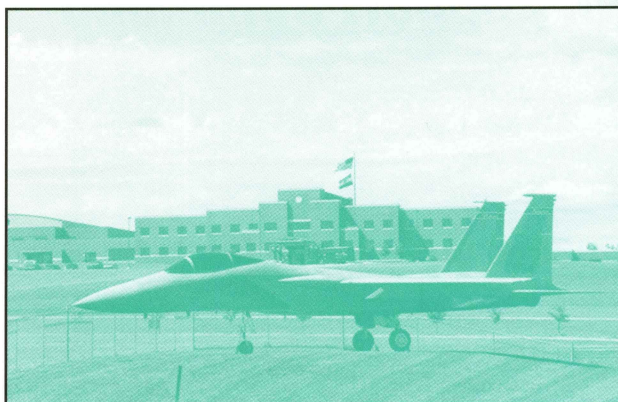
Who we are

The State Area Command (STARC) and Headquarters Detachment is authorized for the purpose of assisting the Adjutant General of the state in the administration, logistics, and training of the military forces of the state and to train for use during a state or national emergency.

The State Headquarters and Headquarters Detachment was originally federally recognized on May 12, 1917. With the start of World War II, it was the first unit in Missouri to be called into active federal service.

Those personnel trained in the Selective Service activities were placed on duty with the Selective Service and other officers and men assigned to other units by 7th Corps Area Headquarters, Omaha Nebraska.

The present State Headquarters and Headquarters Detachment was re-organized and



Headquarters Missouri National Guard, Ike Skelton Training Site, Jefferson City.

granted federal recognition on December 30, 1946. Headquarters and Headquarters Detachment supports all Missouri units deploying.

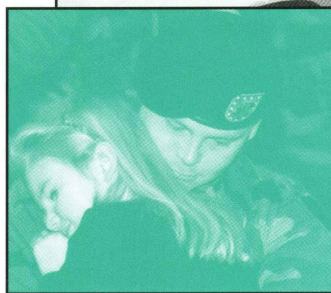
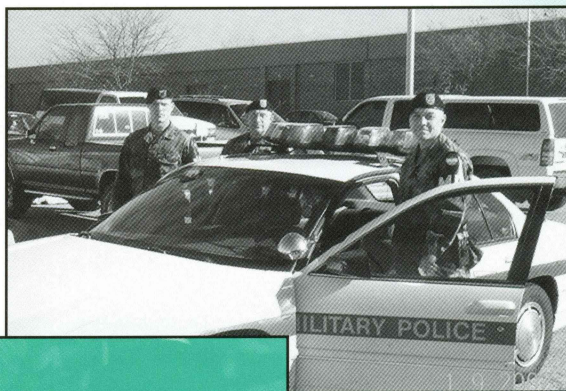
Located at the Ike Skelton Training Center in Jefferson City, HQ STARC coordinates statewide activities such as convoy movements and mobilization for federal duty.

70th Troop Command

Based in Centertown, 70th Troop Command, HQ STARC was formed October 1, 1978 as Command and Control Headquarters. The unit originally assigned in Kansas City area, moved to Centertown in 1995.

70th Troop Command is the senior headquarters for the 135th Rear Operation Center (ROC), the 205th Area Support Medical Battalion (ASMB), the 175th Military Police Battalion, and the 835th Corps Support Battalion (CSB). This past year the command grew with the addition of the 70th Public Affairs Detachment, and the 135th Military History Detachment.

Three of Troop Command's military police companies, the 2175th, 1138th and 1139th MPs, served recently on active duty. They served in Kosovo and provided security at Fort Leonard Wood and at Army ammunition depots in the Midwest in the past year. Troop Command has approximately 1,600 soldiers in its subordinate units.



ABOVE: Families say goodbye as Guard deploys overseas.
TOP: 1138th MPs provide security at Fort Leonard Wood for nearly a year.



35th Division Assets

35th Support Command

The 35th Division was organized from the National Guard of Missouri and Kansas. It went to France in May 1918, and served in the Vosges and Gerardmer sectors and in the Meuse-Argonne offensive.

The 35th ID insignia shows the old Santa Fe Cross, which was used to mark the Santa Fe Trail. The trail started near Camp Doniphan, Oklahoma.

The 35th Infantry Division Support Command is the Senior Headquarters for the combat service support elements of the 35th Infantry. The command provides supplies, services, maintenance, aviation, transportation, medical, materiel management, and data processing to the 35th Infantry Division.

35th Engineer Brigade



The 35th Engineer Brigade units work on traditional military engineer missions, support homeland security, and conduct Innovative Readiness Training (IRT) projects within their communities throughout the state. Projects range from athletic fields, basketball courts, walking trails, grading/leveling/drainage operations, to construction repairs and renovations for local governments, park and recreation departments, and not-for-profit civic organizations.

In addition to Missouri operations, the brigade continues to serve as the Corps Engineer for I Corps at Fort Lewis, Washington, which calls for brigade participation in large scale exercises throughout the globe.

The 35th Engineer Brigade serves as the headquarters for the following commands: Engineer Brigade (35th Infantry Division) Cape Girardeau; 110th Engineer Battalion in Kansas City; 203rd Engineer Battalion, Joplin; 1138th Engineer Battalion, St. Louis; and 1140th Engineer Battalion, Cape Girardeau.

Missouri Guard is leading joint Task Force Alaska to built 14-mile roadway across rugged land in Alaska. Exercise provides valuable training for Missouri engineers and support personnel.

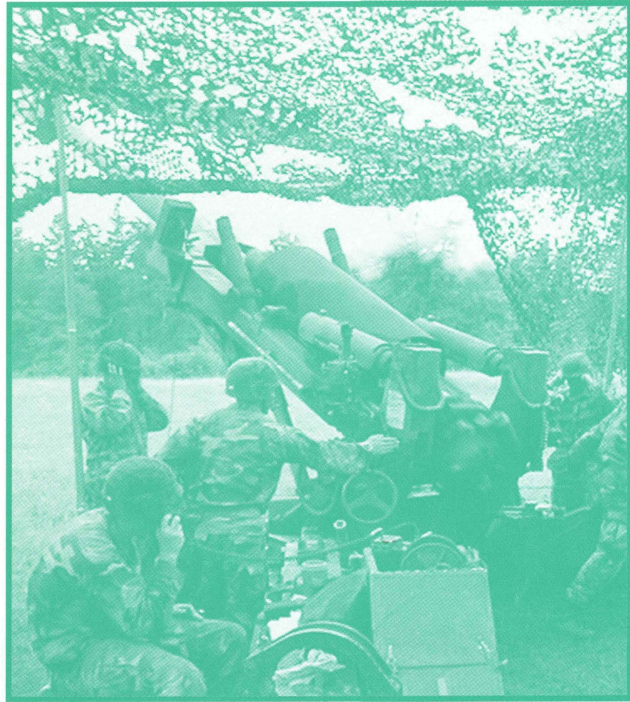


135th Field Artillery Brigade

The 135th Field Artillery Brigade and its subordinate units, 1/128th and the 1/129th, conduct realistic combat preparation training to prepare for their war-fighting mission. Recent major training events included annual training in Manitoba, Canada, at Camp Ripley, Minnesota, Live Fire Exercises at Fort Leonard Wood and Fort Riley, and quarterly Fire Direction Exercises.

Ground-breaking ceremonies were held last year for two new armories that also will be joint-use community centers in Sedalia and Maryville.

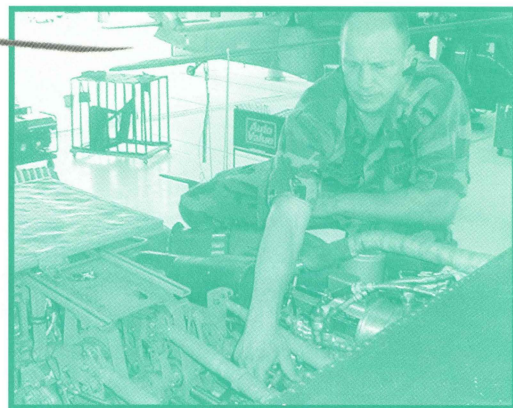
Battery D, 1/129th Field Artillery is the proud heir to the legacy of U.S. President Harry S. Truman. In World War I, Truman served as the commander of the Battery D of the 129th. Today the Battery is known as "Truman's Own".



ABOVE: Battery D, 129th Field Artillery, also known as Truman's Own, prepares to fire gun salute during Gov. Holden inauguration ceremony.



35th Aviation Brigade



Guard technician checks engine performance of Black Hawk helicopter.



Black Hawk helicopters arrive in Jefferson City

The 35th Aviation Brigade was originally recognized federally September 15, 1986, and was transferred to the State of Missouri in 1995. Currently the 1st and 3rd Battalions, 135th Aviation, and 635th Military Intelligence Battalion are attached to the brigade.

The Brigade received the first of new Apache and Black Hawk helicopters this year in coordination with the Army's Modernization Plan which will bring modernized Apache (AH-64) and Blackhawk (UH-60) helicopters into the Missouri fleet.

1107th AVCRAD



AVCRAD technicians maintain Army helicopters from a 14-state area.

The 1107th Aviation and Classification Repair Activity Depot (AVCRAD), is located in Springfield, Missouri and is the headquarters for Detachment 3, Company I, 185th Theater Aviation Co. and the 135th Army Band and Detachment 1 (1107th). AVCRAD is responsible for helicopter maintenance in 14 states in the Midwest.

In the United States, there are only four AVCRAADs in the Army Aviation Logistics System. As some of the best-trained and qualified maintenance/logistic personnel in the Army, the AVCRAAD's real time mission is continuous and sends tailored maintenance/ inspection teams throughout the world.



Missouri Air National Guard

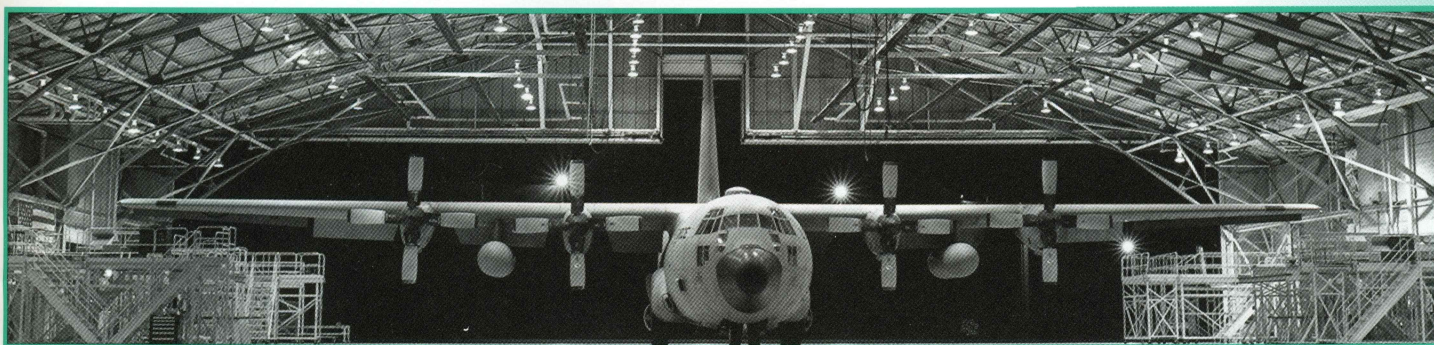
Headquarters, Missouri Air National Guard (HQ MOANG) is the Adjutant General's Air Staff and the Senior Air Guard organization in the state. The State Headquarters is responsible for command, control, and supervision of all Missouri Air National Guard units. Headquarters staff members provide support, policy interpretation, and management coordination for matters requiring command cognizance.

Collectively, the Missouri Air National Guard is made up of three major installations and 2,725 personnel, approximately 75 percent of them are drill-status Guardsmen. The three major

installations are the 131st Fighter Wing at Lambert International Airport in St. Louis, the 157th Air Operations Group at Jefferson Barracks and the 139th Airlift Wing at Rosecrans Memorial Airport at St. Joseph. The 139th AW also hosts the Advanced Airlift Tactics Training Center. In addition, MOANG's operates the Cannon Air-to-Ground Bombing Range at Fort Leonard Wood.

Since September 11, 2001, some 941 Missouri Guard airmen have mobilized for federal duty in support of Operation Enduring Freedom and Operation Noble Eagle.

139th Airlift Wing

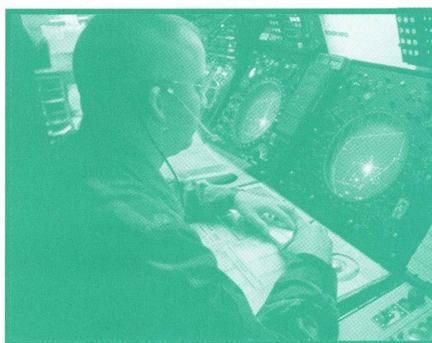


St. Joseph is home for the C-130 aircraft of the Missouri National Guard

The 139th Airlift Wing of the Missouri Air National Guard is located at Rosecrans Airport in St. Joseph. The unit's mission is to provide readily available airlift support for state and federal objectives.

The 139th has been mobilized regularly during its history for missions such as support of the Berlin Airlift, Operation Desert Storm, and most recently for participation in Operation Noble Eagle and Operation Enduring Freedom.

The 139th is the headquarters for several units, including: the 139th Logistics Group; 139th Logistics Squadron; 139th Aircraft Maintenance Group; 139th Security Forces Squadron; 241st Air Traffic Control Squadron; 139th Civil Engineering Squadron; 139th Communications Flight; and 139th Aerial Port Flight. The 241st air traffic controllers served this year in Afghanistan as part of Operation Enduring Freedom.



Air National Guard member watches the radar screen.



131st Fighter Wing



F-15 of the 131st Fighter Wing prepares for refueling operation

The roots of the Missouri Air National Guard and the 131st Fighter Wing trace back to the 110th Observation Squadron, organized June 23rd, 1923 by Maj. Bill Robertson and his brothers, Lts. Frank and Dan Robertson, owners of the Robertson Aircraft Company. The unit was originally equipped with one war surplus Curtiss JN-4 "Jenny" which was purchased through officer donations. Later, three JN-4's were replaced by the PT-1, TW-3, O-11 and the O-2H aircraft as the unit took on observation and reconnaissance duties. The Robertson Brother's chief pilot on the "St. Louis to Chicago" airmail run was a lanky young man named Charles A. "Slim" Lindbergh. Lindbergh became a member of the 110th in 1924 and was a captain when he made his historic trans-Atlantic solo flight in 1927.

The 110th served in World War II with distinction, receiving a Presidential Unit Citation, and was mobilized for Korea and the Berlin Crisis. In 1977 the



F-15 Eagle fires missile during training exercise.

unit was designated "Lindbergh's Own" to honor the aviation pioneer.

The 131st has been deployed regularly in the past 15 years. In early 1991, members of the 131st Security Police Flight were mobilized in support of Operation Desert Shield/Desert Storm. More than 500 Air National Guard members based at Lambert were called into service to battle the "Great Flood" of 1993. Since Desert Storm, the unit has deployed to Incirlik, Turkey in support of Operation Northern Watch in 1996, 1997 and 1998. More than 430 members of the 131st have participated in Operation Southern Watch in Southwest Asia and Europe in 2000. Recently, the 131st has actively participated in post-September 11th homeland security efforts as part of Operation Noble Eagle.



157th Air Operations Group

The 157th Air Operation Group formerly Air Control Group is a primary part of the Pacific Air Force's Air Operations Center (AOC). 157th personnel are currently participating in numerous worldwide contingencies, AOC exercises and other training deployments.

The 157th, when completely transitioned will respond to missions within the Headquarters Pacific Air Force (HQ PACAF) area of responsibility, which covers an area from the east coast of Africa to the west coast of the North/South America continents. This is by the far the largest geographic area under any single combatant command, but the 157th Air Operations Group is prepared to meet the challenge. During wartime, 157th AOG personnel will comprise almost half of the PACAF Joint Air Operations Center, currently headquartered at Hickam Air Force Base, Hawaii.

The 157th will continue to deploy members anywhere needed to support our efforts to free the world from terrorism.



157th Air Operations Group participates in Exercise Cobra Gold in Thailand in simulated air operations center.

218th Engineering & Installation Squadron




The 218th Engineering and Installation Squadron provides valuable communications engineering and installation support to military and DoD agencies. Primarily the unit's equipment includes: antenna systems; cable -- including fiber-optic and copper; engineering, installation, repair and testing; local area network; and management resources.

The 218th members have deployed to support communications at Missouri installations and also have used their training internationally. Currently, the 218th is part of a 15-month cycle to participate in year 2002 and beyond to support the Air Expeditionary Force (AEF) in Southwest Asia. The squadron continues to

train, deploy and respond to ongoing contingencies and crisis response of project completions.

The 218th's role will continue as a critical component for providing solutions and support to the AEF and communications/command support to the total force concept. Air National Guard Engineering Installation Squadrons provide 92% of the wartime engineering and installation communications support to the U.S. Air Force.





Office of the Adjutant General

